

# FCR Immobilien AG

Germany | Real Estate | MCap EUR 92.6m

10 September 2024

**UPDATE** 



# Solid H1 results in line with expectations; Outlook positive; BUY

## What's it all about?

FCR Immobilien AG showed a resilient performance in H1 24 despite challenging market conditions. The company reported revenues of EUR 26.6m from rental and property sales, down ~14% on the previous year. Despite higher financing costs, FCR maintained robust profitability metrics with EBT of EUR 4.8m and FFO of EUR 3.9m. The company's balance sheet was strengthened, with the company's real estate portfolio exceeding EUR 400m, and the equity ratio rising to 28.6%. Put into perspective, FCR's properties are valued at 12.5x its annualized net rental income, reflecting a conservative and sustainable valuation. The EPRA net asset value increased to EUR 143.2m or EUR 14.61 per share. Management remains optimistic for FY24 and expects continued profitable development, not least in view of the impending interest rate turnaround. We maintain our BUY rating with an unchanged PT of EUR 20.50 and note that the positive re-rating of the real estate sector at FCR is still pending.

## BUY (BUY)

Target price EUR 20.50 (20.50)
Current price EUR 9.45
Up/downside 116.9%





## MAIN AUTHOR

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## **FCR** Immobilien AG

## Germany | Real Estate | MCap EUR 92.6m | EV EUR 387.9m

BUY (BUY)

Target price Current price Up/downside **EUR 20.50** (20.50) EUR 9.45 116.9% MAIN AUTHOR

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## Solid H1 results in line with expectations; Outlook positive; BUY

Resilient business development in H1 FCR Immobilien AG ("FCR") has demonstrated a robust financial performance in H1 24, maintaining its profitable business trajectory despite challenging market conditions. The company, which specializes in retail and specialist shopping centers in Germany, reported solid results and an optimistic outlook for the full year. In H1 24, FCR generated revenues of EUR 26.6m from rental and property sales, down 14% yoy from EUR 31m in the previous year. While recurring rental income remained relatively robust (EUR 17.9m / -6% yoy), the decline was mainly due to lower sales proceeds. In the first half of the year, FCR sold three smaller properties, generating proceeds of EUR 8.7m (previous year EUR 11.9m). It is noteworthy that all sales were realized above their appraised values, which once again underlines the company's conservative valuation approach.

**Earnings metrics in line with expectations** More importantly, FCR's profitability metrics remained robust. EBT stood at EUR 4.8m, while the most relevant KPI, FFO, reached EUR 3.9m. Thus, both items declined broadly in line with the revenue decline (both -17% yoy), reflecting the company's ability to offset significantly higher financing costs (EUR 8.1m in H1 24, +16% yoy) with significant cost reductions across various expense categories. Bottom line, the company achieved a net profit of EUR 4.2m in H1 24, in line with our expectations and in line with our FY expectations as the results already cover more than 50% of our FY24 forecast.

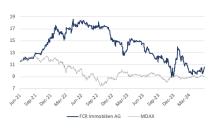
Improving balance sheet ratios FCR's balance sheet has strengthened, with long-term assets increasing to EUR 425.4m and the equity ratio rising to 28.6%. The market value of FCR's real estate portfolio exceeded EUR 400m at mid-2024, with properties valued at a modest 12.5x annualised net rental. The EPRA Net Asset Value (NAV) increased to EUR 143.2m, resulting in a NAV per share of EUR 14.61. The current share price (EUR 9.45) therefore represents a discount of approximately 35% to NAV.

Outlook remains positive Looking ahead, FCR remains optimistic for FY24. The company's focus on the active management of retail and specialty shopping centres in Germany, combined with the expectation that interest rates may have peaked, supports the positive outlook. Management expects the business to remain profitable for the remainder of the year. In summary, FCR has demonstrated resilience and adaptability in a dynamic market environment. The company's strategic focus, operational efficiency improvements and robust

-continued-

FCR Immobilien AG	2021	2022	2023	2024E	2025E	2026E
Sales	52.5	35.9	56.6	37.9	40.6	42.5
Growth yoy	34.9%	-31.6%	57.7%	-33.0%	7.2%	4.7%
EBIT	18.5	27.4	23.0	21.9	23.5	23.9
FF0	7.1	9.4	8.2	8.4	9.2	9.9
FFO-Margin	29.1%	29.6%	24.7%	24.1%	24.4%	25.1%
Net profit	12.1	14.2	8.7	7.8	8.4	9.3
Net debt (net cash)	252.7	322.3	295.3	307.6	324.7	342.3
LTV	77.1%	75.1%	67.2%	68.1%	68.4%	68.7%
EPS reported	1.25	1.45	0.89	0.80	0.86	0.95
FFOPS	0.73	0.96	0.83	0.86	0.94	1.01
DPS	0.35	0.35	0.25	0.25	0.28	0.31
Dividend yield	3.7%	3.7%	2.6%	2.6%	3.0%	3.3%
FFO-yield	7.7%	10.2%	8.8%	9.1%	9.9%	10.7%
EV/EBIT	18.6x	15.1x	16.9x	18.3x	17.7x	18.2x
P/E	7.5x	6.5x	10.6x	11.8x	11.0x	10.0x
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Source: Company data, mwb research



Source: Company data, mwb research

High/low 52 weeks Price/Book Ratio 14.00 / 8.75 0.7x

**Ticker / Symbols** 

ISIN DE000A1YC913 WKN A1YC91 Bloomberg FC9:GR

Changes in estimates

Sales	EBIT	EPS
37.9	21.9	0.80
0.0%	0.0%	0.0%
40.6	23.5	0.86
0.0%	0.0%	0.0%
42.5	23.9	0.95
0.0%	0.0%	0.0%
	37.9 0.0% 40.6 0.0% 42.5	37.9 21.9 0.0% 0.0% 40.6 23.5 0.0% 0.0% 42.5 23.9

Key share data

Number of shares: (in m pcs) 9.80 Book value per share: (in EUR) 12.79 Ø trading vol.: (12 months) 4,000

Major shareholders

RAT Asset & Trading AG 64.9% FaMe Invest & Mgment GmbH 8.0% WWK Lebensvers. 3.4% Free Float 27.1%

## **Company description**

FCR Immobilien AG is a German-based company in the real estate sector. The public limited company focuses on retail properties in established secondary locations in Germany with anchor tenants that are mainly highly credible grocery stores.





financial metrics position it well for continued success in the German real estate market. However, none of this is currently reflected in the company's share price. Trading at around 35% below NAV, we see significant catch-up potential, also considering that larger real estate companies have already re-rated in view of the impending interest rate turnaround. We therefore reiterate our BUY rating with an unchanged PT of EUR 20.50.

in EURm	H1 24	H1 23	H1 22	yoy chg in %	FY 24E	share of FY 24
Sales	26,6	31,0	16,6	-14,2%	37,9	81,8%
Sales from disposals	8,7	11,9	0,4		na	
Rental income	17,9	19,1	16,2	-6,3%	na	
EBT	4,8	5,8	8,8	-17,2%	9,1	63,8%
FF0	3,9	4.7	5.0	-17,0%	8,4	55,9%

Source: Company data; mwb research

## **Recent transactions overview**

Date	Purchase / Disposal	Туре	Location	Anchor tenant	net rent in EUR K	Leasable area in sgm	WAULT Years	Purch. / Disp. price EURm	Rent per
2020									•
16.01.2020	D	Retail	Duisburg	C&A		10,000			
05.02.2020	P	Retail	Gummersbach	C&A		4.500			
12.02.2020	P	Retail	Höchstadt a.d. Aisch	TAKKO und Action		1.700			
27.02.2020	P P	Retail	Landau a.d. Isar	Dänisches Bettenlager und Deichm	nonn .	1.300			
09.03.2020	P	Retail portfolio	Bayern	Dänisches und Sonderpreis Bauma		1.300			
09.03.2020	Г	Specialty retail	Cadolzburg	Dänisches Bettenlager	IIKL	1.100			
		Specialty retail	Schwandorf	Sonderpreis Baumarkt		1.300			
		Specialty retail	Strullendorf	Sonderpreis Baumarkt		900			
28.05.2020	D	Retail	Lichtentanne	Penny		1.500			
01.07.2020	P	Retail	Westeregeln	EDEKA		1.300			
09.09.2020	D	Specialty retail	Hof	TAKKO		900			
21.10.2020	P	Shopping centre	Eilenburg	Kaufland und toom Baumarkt	800	15.000	8,7	10	4,44
27.10.2020	P	Grocery stores	Elleliburg	Raulialiu uliu toolii Baulilaikt	185	15.000	0,7	1,99	0,00
27.10.2020		Retail	Ruhle, Thüringen	Netto	100	1.200	9	1,99	6,94
			•		85	1.000	4		7,08
30.10.2020	P	Retail Retail	Bückeburg, Thüringen	Niedrig-Preis-Markt (NP) toom Baumarkt	435	7.600	4	2.0	4,77
03.11.2020	D		Ludwigslust		433	6.200		3,8	0,00
06.11.2020	D D	Specialty retail	Oer-Erkenschwick, NRW	Buschkamp-Center		2.800			0,00
		Specialty retail	Magdeburg	U	170			1.51	
17.11.2020 08.12.2020	P D	Specialty retail	Pulsnitz, Sachsen	Hammer und Pfennigpfeiffer	173	3.300 7.600		1,51	4,37 0,00
	U	Specialty retail	Pößneck, Thüringen	NKD, vongut		7.600			0,00
2021									
09.04.2021	Р	Specialty retail	Görlitz	Möbel Roller, toom Baumarkt	1600	28.000	6	21,5 (eAR)	4,76
30.04.2021	Р	Specialty retail	Bauzen, Dresden, Plauen	pitstop, Carglass, Dänisches B.		4.200			0,00
30.04.2021	Р	Specialty retail	Altenberg	Netto, lokaler Baumarkt	600	3.300		7 (eAR)	6,67
09.06.2021	Р	Specialty retail	Zollenroder	Pfennigpfeiffer	92	1.144	4,8	0,9 (eAR)	1,73
09.06.2021	Р	Retail	Eching		160	5.000	6,9	2.9 (eAR)	2,17
01.09.2021	Р	Specialty retail	Finsterwalde	EDEKA, Rossmann, Deichmann	500	5.000	4,3	5,3 (eAR)	8,33
10.11.2021	Р	Commercial building	Siegen	100% C&A	>1000	7.112	6,4	10,5 (eAR)	11,72
02.12.2021	Р	Shopping centre	Eisenach	Marktkauf, toom, TEDi, Woolwort	4000	26.000	0	30 (eAR)	12,82
17.12.2021	D	Student home	Bamberg	Student houses		-	0	20	0,00
29.12.2021	Р	Specialty retail	Pforzheim	toom Baumarkt	0	5.600	11,7	2,8 (eAR)	3,00
11.01.2022	Р	Specialty retail	Lüchte, Bad Piermont	toom Baumarkt	460	6.400	2,1	4,8 (aAR)	6,00
11.01.2022	Р	Specialty retail	Zeithain	Hammer Fachmärkte	260	7.850	3,5	1,6 (eAR)	2,80
2022									
18.02.2022	Р	Specialty retail	Zella-Mehlis	EDEKA	300	6.500	5,3	3-3,5 (eAR)	3,85
28.04.2022	Р	Specialty retail / office	e Salzwedel	EDEKA	200		10		
24.05.2022	P	Specialty retail	Osterode	Hammer	230	2.500	6,6	3.0-3.5 (eAR)	7,66
13.07.2022	Р	Logistics	Dettingen unter Teck	Logistic company	500	9.000	10		
13.07.2022	Р	Specialty retail	Vohenstrauß	NKD	100	700	9,8		
01.08.2022	Р	Specialty retail	Dürrröhrsdorf-Dittersbach	diska / EDEKA Group	100	930	7,9		
17.10.2022	Р	Specialty retail	Gräfenhainichen/Marktredw	it: DIY, RHG Bau & Garten	700	11.500	5		5,07
2023									
2023	D	na	Kitzbühel (Teil-VK)						
2023	D	na	Gummersbach (Teil-VK)						
2023	D	na	Würselen						
2023	D	na	Frankfenberg						
2023	D	na	Söhlde-Hoheneggelsen						
2023	D	Hotel	Il Pelagone					20	
2023	P	Specialty retail	Werdau, Sachsen		0,83	13.000	5,3	8-9 (eAR)	
	•	-p-statty rotali			0,00	.0.000	0,0	0 7 (0, 111)	

Source: Company data, mwb research, P=purchase, D=disposal



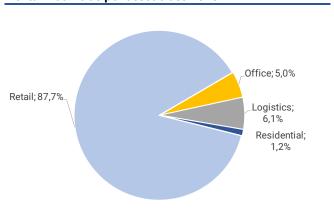


## Investment case in six charts

## **Business Model**

Specialised portfolio holder Growth and developer for retail strategy properties Focus on essential shopping and local supplies such as drug stores and supermarkets Focus on secondary locations in Germany with highly creditworthy grocery stores as asanchor tenants Selective, opportunistic sales of trading properties still complements business model

## Rental income as per asset class 2023



## **Major tenants**

Food retail / grocery

















## Specialty retail





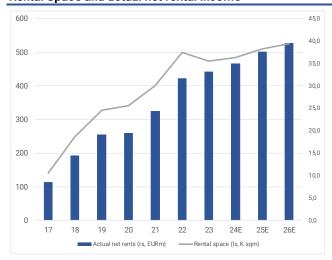




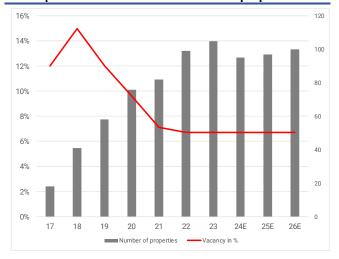




## Rental Space and actual net rental income

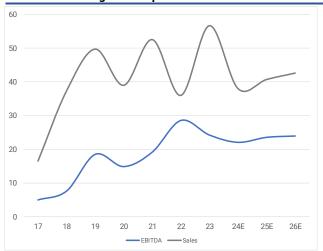


## Development of vacancies and number of properties



Source: Company data, mwb research

## Sales and earnings development in EURm







# SWOT analysis

## Strengths

- Convincing business model with promising future perspectives
- High financial strength thanks to stock market listing
- High management competence
- Clear degression effects through scalable business model
- Al-based software expertise
- Inflation-indexed leases particularly helpful in an inflationary environment
- Increasing ESG awareness e.g. energy efficiency refurbishments or increased number of charging stations at the properties

### Weaknesses

- · Lack of stock market liquidity causes still low free float
- Lack of breadth in the shareholder structure (share of private customers, institutional)

## **Opportunities**

- Improved balance sheet and cash flow statement ratios due to the company's re-focusing on its core portfolio management and development competencies
- Trend reversal in regional population development in favour of rural areas (D locations)
- Greater attractiveness of locations by expanding the sector mix (service provider, health care provider, gastronomy)
- Capital increase provides opportunity for better rating and lower refinancing costs

## **Threats**

- Interest rate hikes leads to higher re-financing costs and/or slow down in further portfolio additions
- Stronger growth in online trade
- Designation of further retail spaces in the neighbourhood





## Valuation

## **DCF Model**

The DCF model results in a fair value of EUR 20.58 per share:

**Top-line growth**: We expect FCR Immobilien AG to grow revenues at a CAGR of 6.6% between Year and 2030E. The long-term growth rate is set at 2.0%.

**ROCE**. Returns on capital are developing from 4.9% in 2024E to 9.4% in 2030E.

**WACC**. Starting point is a historical equity beta of 1.00. Unleverering and correcting for mean reversion yields an asset beta of 1.15. Combined with a risk-free rate of 2.0% and an equity risk premium of 6.0% this yields cost of equity of 11.5%. With pre-tax cost of borrowing at 5.0%, a tax rate of 25.0% and target debt/equity of 0.5 this results in a long-term WACC of 8.9%.

DCF (EUR m) (except per share data and beta)	Year	2024E	2025E	2026E	2027E	2028E	2029E	2030E	Terminal value
NOPAT	16.3	17.8	17.3	18.2	20.2	21.8	23.6	25.4	
Depreciation & Amort.	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Change in working capital	-1.7	-0.3	-0.3	-0.3	-0.3	-0.3	-0.3	-0.3	
Chg. in long-term provisions	-2.3	-2.2	-2.3	-2.9	-2.5	-2.5	-2.6	-2.7	
Capex	-13.7	-20.6	-21.6	-11.4	-10.9	-6.7	-6.6	-18.1	
Cash flow	-1.4	-1.4	-5.4	-6.9	3.6	6.5	12.3	14.0	4.3
Present value	-1.3	-1.3	-4.8	-5.7	2.7	4.5	7.8	8.2	2.3
WACC	8.9%	8.9%	8.9%	8.9%	8.9%	8.9%	8.9%	8.9%	8.9%

DCF per share derived from	
·	
Total present value	48.0
Mid-year adj. total present value	50.1
Net debt / cash at start of year	302.2
Financial assets	413.1
Provisions and off b/s debt	na
Equity value	160.9
No. of shares outstanding	7.8
Discounted cash flow / share	20.58
upside/(downside)	117.7%
Share price	9.45

6.6%
2.0%
9.4%
8.9%

Terminal WACC derived from	
Cost of borrowing (before taxes)	5.0%
Long-term tax rate	25.0%
Equity beta	1.00
Unlevered beta (industry or company)	1.15
Target debt / equity	0.5
Relevered beta	1.58
Risk-free rate	2.0%
Equity risk premium	6.0%
Cost of equity	11.5%

Sensitivity anal	ysis DCF							
		Long term (	rowth				Share of present value	
		1.0%	1.5%	2.0%	2.5%	3.0%		
<b>1</b> 00	2.0%	18.5	18.7	18.9	19.1	19.3	2021E - 2024E	-18.9%
₩ ₩	1.0%	19.2	19.4	19.6	19.9	20.2	2025E - 2028E	47.6%
e in nts)	0.0%	20.0	20.2	20.6	21.0	21.4	terminal value	71.3%
ang poir	-1.0%	21.0	21.4	21.8	22.4	23.1		
Change in (%-points)	-2.0%	22.3	22.9	23.6	24.5	25.5		

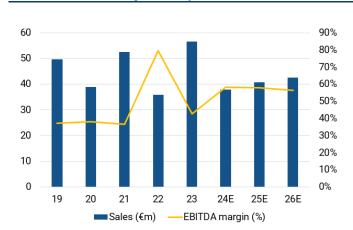
Source: AlsterResearch



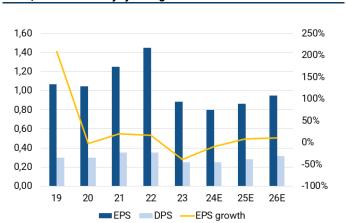


## Financials in six charts

## Sales vs. EBITDA margin development



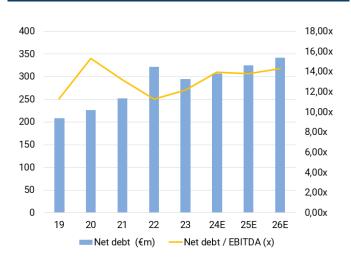
## EPS, DPS in EUR & yoy EPS growth



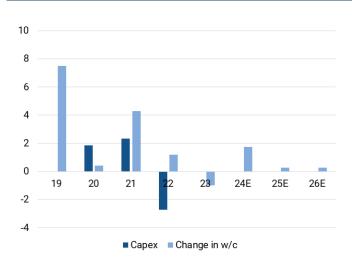
## ROCE vs. WACC (pre tax)



## Net debt and net debt/EBITDA

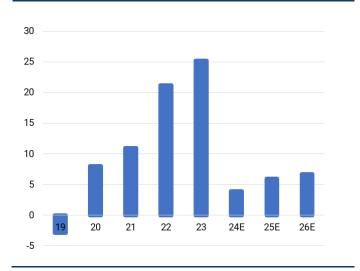


## Capex & chgn in w/c requirements in EURm



## Source: Company data; mwb research

## Free Cash Flow in EURm





# Financials

Profit and loss (EURm)	2021	2022	2023	2024E	2025E	2026E
Net sales	52.5	35.9	56.6	37.9	40.6	42.5
Sales growth	34.9%	-31.6%	57.7%	-33.0%	7.2%	4.7%
Change in finished goods and work-in-process	2.6	2.4	1.9	0.0	0.0	0.0
Total sales	55.1	38.4	58.6	37.9	40.6	42.5
Change in the value of investment property	4.8	9.9	1.0	2.6	2.3	2.4
Expenses from financial investments held real estate	24.4	0.9	18.3	0.0	0.0	0.0
Personnel expenses	11.9	12.9	12.7	13.7	14.4	15.1
Material expenses and other opex	11.9	12.9	12.7	13.7	14.4	15.1
Total operating expenses	35.9	9.8	34.4	15.9	17.1	18.6
EBITDA	19.2	28.6	24.2	22.0	23.5	23.9
Depreciation	0.6	1.1	1.2	0.2	0.0	0.0
EBITA	18.5	27.4	23.0	21.9	23.5	23.9
Amortisation of goodwill and intangible assets	0.0	0.0	0.0	0.0	0.0	0.0
Impairment charges	0.0	0.0	0.0	0.0	0.0	0.0
EBIT	18.5	27.4	23.0	21.9	23.5	23.9
Financial result	-6.6	-10.1	-12.9	-12.8	-13.6	-12.6
Recurring pretax income from continuing operations	11.9	17.3	10.1	9.1	9.9	11.3
Extraordinary income/loss	3.0	0.0	0.0	0.0	0.0	0.0
Earnings before taxes	14.9	17.3	10.1	9.1	9.9	11.3
Taxes	2.7	3.1	1.4	1.3	1.5	2.0
Net income from continuing operations	12.1	14.2	8.7	7.8	8.4	9.3
Result from discontinued operations (net of tax)	0.0	0.0	0.0	0.0	0.0	0.0
Net income	12.1	14.2	8.7	7.8	8.4	9.3
Minority interest	0.0	0.0	0.0	0.0	0.0	0.0
Net profit (reported)	12.1	14.2	8.7	7.8	8.4	9.3
Average number of shares	9.69	9.76	9.80	9.80	9.80	9.80
EPS reported	1.25	1.45	0.89	0.80	0.86	0.95

Profit and loss (common size)	2021	2022	2023	2024E	2025E	2026E
Net sales	100%	100%	100%	100%	100%	100%
Change in finished goods and work-in-process	5%	7%	3%	0%	0%	0%
Total sales	105%	107%	103%	100%	100%	100%
Change in the value of investment property	9%	28%	2%	7%	6%	6%
Expenses from financial investments held real estate	46%	3%	32%	0%	0%	0%
Personnel expenses	23%	36%	22%	36%	35%	35%
Material expenses and other opex	23%	36%	22%	36%	35%	35%
Total operating expenses	68%	27%	61%	42%	42%	44%
EBITDA	36%	80%	43%	58%	58%	56%
Depreciation	1%	3%	2%	0%	0%	0%
EBITA	35%	76%	41%	58%	58%	56%
Amortisation of goodwill and intangible assets	0%	0%	0%	0%	0%	0%
Impairment charges	0%	0%	0%	0%	0%	0%
EBIT	35%	76%	41%	58%	58%	56%
Financial result	-13%	-28%	-23%	-34%	-33%	-30%
Recurring pretax income from continuing operations	23%	48%	18%	24%	24%	27%
Extraordinary income/loss	6%	0%	0%	0%	0%	0%
Earnings before taxes	28%	48%	18%	24%	24%	27%
Taxes	5%	9%	2%	3%	4%	5%
Net income from continuing operations	23%	39%	15%	21%	21%	22%
Result from discontinued operations (net of tax)	0%	0%	0%	0%	0%	0%
Net income	23%	39%	15%	21%	21%	22%
Minority interest	0%	0%	0%	0%	0%	0%
Net profit (reported)	23%	39%	15%	21%	21%	22%





Balance sheet (EURm)	2021	2022	2023	2024E	2025E	2026E
Intangible assets (exl. Goodwill)	2.3	4.0	4.6	4.6	4.6	4.6
Goodwill	0.0	0.0	0.0	0.0	0.0	0.0
Property, plant and equipment	1.8	3.0	0.9	0.8	0.8	0.8
Financial assets	354.8	430.9	413.1	429.4	452.3	476.2
FIXED ASSETS	358.9	437.9	418.6	434.7	457.6	481.5
Inventories	2.4	1.2	1.3	0.8	0.8	0.8
Accounts receivable	16.6	7.1	6.0	4.9	5.1	5.4
Other current assets	5.5	18.1	17.0	17.0	17.0	17.0
Liquid assets	18.7	5.6	6.5	12.4	15.3	17.7
Deferred taxes	0.0	0.0	0.0	0.0	0.0	0.0
Deferred charges and prepaid expenses	0.1	1.6	0.1	0.2	0.2	0.2
CURRENT ASSETS	43.3	33.6	30.9	35.2	38.4	41.1
TOTAL ASSETS	402.2	471.5	449.5	469.9	496.0	522.6
SHAREHOLDERS EQUITY	108.0	118.8	125.3	130.7	136.7	143.2
MINORITY INTEREST	0.0	0.0	0.0	0.0	0.0	0.0
Long-term debt	259.6	280.5	259.5	320.0	340.0	360.0
Provisions for pensions and similar obligations	0.0	0.0	0.0	0.0	0.0	0.0
Other provisions	0.5	0.3	0.4	0.6	0.6	0.7
Non-current liabilities	260.0	280.8	259.9	320.6	340.6	360.7
short-term liabilities to banks	11.8	47.3	42.3	0.0	0.0	0.0
Accounts payable	2.9	1.5	0.7	0.7	0.8	0.0
Advance payments received on orders	0.0	0.0	0.0	0.0	0.0	0.0
Other liabilities (incl. from lease and rental contracts)	1.9	3.0	2.7	0.0	0.0	0.0
Deferred taxes	17.4	20.1	17.9	17.9	17.9	17.9
Deferred income	0.0	0.0	0.6	0.0	0.0	0.0
Current liabilities	34.2	71.9	64.3	18.6	18.7	18.7
TOTAL LIABULITIES AND SUADELISI DEDS ESUUTY				444.4	406.0	522.6
TOTAL LIABILITIES AND SHAREHOLDERS EQUITY	402.2	471.5	449.5	469.9	496.0	522.6
·	-	-	-			
Balance sheet (common size)	2021	2022	2023	2024E	2025E	2026E
Balance sheet (common size) Intangible assets (excl. Goodwill)	2021 1%	2022 1%	2023 1%	2024E 1%	2025E 1%	2026E
Balance sheet (common size) Intangible assets (excl. Goodwill) Goodwill	2021 1% 0%	2022 1% 0%	2023 1% 0%	2024E 1% 0%	<b>2025E 1%</b> 0%	2026E 1%
Balance sheet (common size) Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment	2021 1% 0% 0%	2022 1% 0% 1%	2023 1% 0% 0%	2024E 1% 0% 0%	2025E 1% 0% 0%	2026E 1% 0%
Balance sheet (common size) Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets	2021 1% 0% 0% 88%	2022 1% 0% 1% 91%	2023 1% 0% 0% 92%	2024E 1% 0% 0% 91%	2025E 1% 0% 0% 91%	2026E 1% 0% 0% 91%
Balance sheet (common size) Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS	2021 1% 0% 0% 88% 89%	2022 1% 0% 1% 91% 93%	2023 1% 0% 0% 92% 93%	2024E 1% 0% 0% 91% 93%	2025E 1% 0% 0% 91% 92%	2026E 1% 0% 0% 91% 92%
Balance sheet (common size) Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories	2021 1% 0% 0% 88% 89%	2022 1% 0% 1% 91% 93% 0%	2023 1% 0% 0% 92% 93% 0%	2024E 1% 0% 0% 91% 93% 0%	2025E 1% 0% 0% 91% 92% 0%	2026E 1% 0% 0% 91% 92%
Balance sheet (common size) Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable	2021 1% 0% 0% 88% 89% 1% 4%	2022 1% 0% 1% 91% 93% 0% 2%	2023 1% 0% 0% 92% 93% 0% 1%	2024E 1% 0% 0% 91% 93% 0% 1%	2025E 1% 0% 0% 91% 92% 0% 1%	2026E 1% 0% 0% 91% 92% 0%
Balance sheet (common size) Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets	2021 1% 0% 0% 88% 89% 1% 4%	2022 1% 0% 1% 91% 93% 0% 2% 4%	2023 1% 0% 0% 92% 93% 0% 1% 4%	2024E 1% 0% 0% 91% 93% 0% 1% 4%	2025E 1% 0% 0% 91% 92% 0% 1% 3%	2026E 1% 0% 0% 91% 92% 0% 1%
Balance sheet (common size) Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets	2021 1% 0% 0% 88% 89% 1% 4% 1% 5%	2022 1% 0% 1% 91% 93% 0% 2% 4% 1%	2023 1% 0% 0% 92% 93% 0% 1% 4% 1%	2024E 1% 0% 0% 91% 93% 0% 1% 4% 3%	2025E 1% 0% 0% 91% 92% 0% 1% 3% 3%	2026E 1% 0% 0% 91% 92% 0% 1% 3%
Balance sheet (common size) Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets Deferred taxes	2021 1% 0% 0% 88% 89% 1% 4% 1% 5% 0%	2022 1% 0% 1% 91% 93% 0% 2% 4% 1% 0%	2023 1% 0% 0% 92% 93% 0% 1% 4% 1% 0%	2024E 1% 0% 0% 91% 93% 0% 1% 4% 3% 0%	2025E 1% 0% 0% 91% 92% 0% 1% 3% 3% 0%	2026E 1% 0% 0% 91% 92% 0% 1% 3% 3%
Balance sheet (common size) Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets Deferred taxes Deferred charges and prepaid expenses	2021 1% 0% 0% 88% 89% 1% 4% 1% 5% 0%	2022 1% 0% 1% 91% 93% 0% 2% 4% 1% 0% 0%	2023 1% 0% 0% 92% 93% 0% 1% 4% 1% 0% 0%	2024E 1% 0% 0% 91% 93% 0% 1% 4% 3% 0% 0%	2025E 1% 0% 0% 91% 92% 0% 1% 3% 3% 0% 0%	2026E 1% 0% 0% 91% 92% 0% 1% 3% 0% 0%
Balance sheet (common size) Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS	2021 1% 0% 0% 88% 89% 1% 4% 1% 5% 0% 0%	2022 1% 0% 1% 91% 93% 0% 2% 4% 1% 0% 0% 7%	2023 1% 0% 0% 92% 93% 0% 1% 4% 1% 0% 0% 7%	2024E 1% 0% 0% 91% 93% 0% 1% 4% 3% 0% 0% 0%	2025E 1% 0% 0% 91% 92% 0% 1% 3% 3% 0% 0%	2026E 1% 0% 0% 91% 92% 0% 1% 3% 0% 0%
Balance sheet (common size) Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS	2021 1% 0% 0% 88% 89% 1% 4% 1% 5% 0% 0% 11%	2022 1% 0% 1% 91% 93% 0% 2% 4% 1% 0% 0% 7%	2023 1% 0% 0% 92% 93% 0% 1% 4% 1% 0% 0% 7%	2024E 1% 0% 0% 91% 93% 0% 1% 4% 3% 0% 0% 7%	2025E 1% 0% 0% 91% 92% 0% 1% 3% 0% 0% 0% 18 400%	2026E 1% 0% 0% 91% 92% 0% 1% 3% 0% 0% 8% 100%
Balance sheet (common size) Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets Deferred taxes Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY	2021 1% 0% 0% 88% 89% 1% 4% 1% 5% 0% 0% 11% 100% 27%	2022 1% 0% 1% 91% 93% 0% 2% 4% 1% 0% 0% 7% 100% 25%	2023 1% 0% 0% 92% 93% 0% 1% 4% 1% 0% 0% 1% 40% 28%	2024E 1% 0% 0% 91% 93% 0% 1% 4% 3% 0% 0% 10% 28%	2025E 1% 0% 0% 91% 92% 0% 1% 3% 3% 0% 0% 10% 8%	2026E 1% 0% 0% 91% 92% 0% 1% 3% 0% 0% 100%
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Balance sheet (common size) Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY MINORITY INTEREST Long-term debt	2021 1% 0% 0% 88% 89% 1% 4% 1% 5% 0% 0% 11% 100% 27% 0% 65%	2022 1% 0% 1% 91% 93% 0% 2% 4% 1% 0% 0% 2% 4% 1% 0% 0% 59%	2023 1% 0% 0% 92% 93% 0% 1% 4% 1% 0% 0% 28% 0% 58%	2024E 1% 0% 0% 91% 93% 0% 1% 4% 3% 0% 0% 10% 28% 0% 68%	2025E 1% 0% 0% 91% 92% 0% 1% 3% 3% 0% 0% 4 100% 28% 0% 69%	2026E 19 09 09 919 929 09 19 39 09 09 89 1009 27% 699
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Balance sheet (common size) Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY MINORITY INTEREST Long-term debt Provisions for pensions and similar obligations Other provisions Non-current liabilities short-term liabilities to banks Accounts payable Advance payments received on orders Other liabilities (incl. from lease and rental contracts)	2021 1% 0% 0% 88% 89% 1% 4% 1% 5% 0% 0% 11% 100% 27% 0% 65% 0% 0% 65% 0% 0% 0%	2022 1% 0% 1% 91% 93% 0% 2% 4% 1% 0% 0% 7% 100% 25% 0% 59% 0% 60% 10% 0% 10%	2023 1% 0% 0% 92% 93% 0% 1% 4% 1% 0% 0% 7% 100% 28% 0% 58% 0% 58% 0% 0% 58% 0% 0% 58%	2024E 1% 0% 0% 91% 93% 0% 1% 4% 3% 0% 0% 7% 100% 28% 0% 68% 0% 68% 0% 0% 0% 0%	2025E 1% 0% 0% 91% 92% 0% 11% 3% 3% 0% 0% 0% 8% 100% 28% 0% 69% 0% 69% 0% 0% 69% 0% 0%	2026E 1% 0% 0% 91% 92% 0% 1% 3% 0% 0% 100% 69% 0% 69% 0% 0% 0% 0% 0%
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Cash flow statement (EURm)	2021	2022	2023	2024E	2025E	2026E
Net profit/loss	12.1	14.2	8.7	7.8	8.4	9.3
Depreciation of fixed assets (incl. leases)	0.6	1.1	1.2	0.2	0.0	0.0
Amortisation of goodwill	0.0	0.0	0.0	0.0	0.0	0.0
Amortisation of intangible assets	0.0	0.0	0.0	0.0	0.0	0.0
Others	4.8	5.0	14.3	-2.3	-2.2	-2.3
Cash flow from operations before changes in w/c	17.6	20.3	24.2	5.7	6.2	7.0
Increase/decrease in inventory	1.8	1.2	-0.1	0.6	-0.0	-0.0
Increase/decrease in accounts receivable	-11.4	9.5	1.1	1.1	-0.2	-0.3
Increase/decrease in accounts payable	1.5	-1.5	-0.8	0.0	0.0	0.0
Increase/decrease in other w/c positions	3.9	-10.3	0.7	-3.5	-0.0	-0.0
Increase/decrease in working capital	-4.3	-1.2	1.0	-1.7	-0.3	-0.3
Cash flow from operating activities	13.3	18.5	25.2	3.9	6.0	6.7
CAPEX	-2.3	2.7	0.0	0.0	0.0	0.0
Payments for acquisitions	0.0	0.0	0.0	0.0	0.0	0.0
Financial investments	-39.9	-70.8	18.9	-13.7	-20.6	-21.6
Income from asset disposals	1.0	-6.3	-5.4	0.0	0.0	0.0
Cash flow from investing activities	-41.3	-74.4	13.3	-13.7	-20.6	-21.6
Cash flow before financing	-28.0	-55.9	38.5	-9.8	-14.7	-14.9
Increase/decrease in debt position	35.8	48.8	-26.0	18.1	20.0	20.0
Purchase of own shares	0.0	0.0	0.0	0.0	0.0	0.0
Capital measures	6.7	0.0	0.0	0.0	0.0	0.0
Dividends paid	-2.9	-3.4	-3.4	-2.5	-2.5	-2.8
Others	-2.3	1.2	-8.0	0.0	0.0	0.0
Effects of exchange rate changes on cash	0.0	0.0	0.0	0.0	0.0	0.0
Cash flow from financing activities	37.2	46.6	-37.4	15.7	17.5	17.2
Increase/decrease in liquid assets	9.2	-9.3	1.1	5.9	2.9	2.4
Liquid assets at end of period	14.8	5.6	6.9	12.8	15.7	18.0





Real estate ratios in (EURm)	2021	2022	2023	2024E	2025E	2026E
Number of properties	99	105	95	97	100	103
Rental space	400,000	500,000	474,000	485,000	510,000	525,300
Actual net rents	24.3	31.7	33.1	34.9	37.6	39.5
FFO	7.1	9.4	8.2	8.4	9.2	9.9
FFO margin	29.1%	29.6%	24.7%	24.1%	24.4%	25.1%
FFOPS	0.73	0.96	0.83	0.86	0.94	1.01
Potential net rents	29.1	31.8	33.1	na	na	na
Letting quota	92.9%	93.3%	93.3%	93.3%	93.3%	93.3%
Market value	320.7	404.8	414.3	426.8	450.0	473.8
ACTUAL net rental returns	7.6%	7.8%	8.0%	8.2%	8.4%	8.3%
WAULT	5.4	5.2	5.3	5.3	5.3	5.3
NAV	12.5	13.9	14.3	15.1	15.8	16.4
LTV	77.1%	75.1%	67.2%	68.1%	68.4%	68.7%

Regional sales split (EURm)	2021	2022	2023	2024E	2025E	2026E
Domestic	52.5	35.9	56.6	59.5	62.4	65.6
Europe (ex domestic)	0.0	0.0	0.0	0.0	0.0	0.0
The Americas	0.0	0.0	0.0	0.0	0.0	0.0
Asia	0.0	0.0	0.0	0.0	0.0	0.0
Rest of World	0.0	0.0	0.0	0.0	0.0	0.0
Total sales	52.5	35.9	56.6	37.9	40.6	42.5

Regional sales split (common size)	2021	2022	2023	2024E	2025E	2026E
Domestic	100.0%	100.0%	100.0%	156.8%	153.6%	154.1%
Europe (ex domestic)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
The Americas	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Asia	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Rest of World	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total sales	100%	100%	100%	100%	100%	100%





Ratios	2021	2022	2023	2024E	2025E	2026E
Per share data						
Earnings per share reported	1.25	1.45	0.89	0.80	0.86	0.95
Cash flow per share	1.31	1.78	2.44	0.38	0.61	0.68
Book value per share	11.14	12.17	12.79	13.34	13.95	14.61
Dividend per share	0.35	0.35	0.25	0.25	0.28	0.31
Valuation						
P/E	7.5x	6.5x	10.6x	11.8x	11.0x	10.0x
P/CF	7.2x	5.3x	3.9x	24.7x	15.5x	13.8x
P/BV	0.8x	0.8x	0.7x	0.7x	0.7x	0.6x
Dividend yield (%)	3.7%	3.7%	2.6%	2.6%	3.0%	3.3%
FCF yield (%)	13.9%	18.9%	25.8%	4.1%	6.4%	7.2%
EV/Sales	6.6x	11.6x	6.8x	10.6x	10.3x	10.2x
EV/EBITDA	18.0x	14.5x	16.0x	18.2x	17.7x	18.2x
EV/EBIT	18.6x	15.1x	16.9x	18.3x	17.7x	18.2x
Income statement (EURm)						
Sales	52.5	35.9	56.6	37.9	40.6	42.5
yoy chg in %	34.9%	-31.6%	57.7%	-33.0%	7.2%	4.7%
Gross profit	24.4	0.9	18.3	0.0	0.0	0.0
Gross margin in %	46.5%	2.5%	32.3%	0.0%	0.0%	0.0%
EBITDA	19.2	28.6	24.2	22.0	23.5	23.9
EBITDA margin in %	36.5%	79.5%	42.8%	58.1%	57.9%	56.3%
EBIT	18.5	27.4	23.0	21.9	23.5	23.9
EBIT margin in %	35.3%	76.4%	40.6%	57.7%	57.9%	56.3%
Net profit	12.1	14.2	8.7	7.8	8.4	9.3
Cash flow statement (EURm)						
CF from operations	13.3	18.5	25.2	3.9	6.0	6.7
Capex	-2.3	2.7	0.0	0.0	0.0	0.0
Maintenance Capex	0.6	1.1	1.2	0.2	0.0	0.0
Free cash flow	11.0	21.2	25.2	3.9	6.0	6.7
Balance sheet (EURm)						
Intangible assets	2.3	4.0	4.6	4.6	4.6	4.6
Tangible assets	1.8	3.0	0.9	0.8	0.8	0.8
Shareholders' equity	108.0	118.8	125.3	130.7	136.7	143.2
Pension provisions	0.0	0.0	0.0	0.0	0.0	0.0
Liabilities and provisions	271.9	328.1	302.2	320.6	340.6	360.7
Net financial debt	252.7	322.3	295.3	307.6	324.7	342.3
w/c requirements	16.0	6.9	6.6	4.9	5.1	5.4
Ratios						
ROE	11.2%	11.9%	6.9%	6.0%	6.2%	6.5%
ROCE	4.9%	6.1%	5.4%	4.9%	4.9%	4.7%
Net gearing	234.0%	271.3%	235.6%	235.3%	237.5%	239.1%
Net debt / EBITDA	13.2x	11.3x	12.2x	14.0x	13.8x	14.3x





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